

# MedSurg Reciprocal Tariff Impact & Risk Modeling Tool

*This tool is designed to help healthcare organizations and supply chain leaders assess the potential sourcing risk and financial exposure associated with ongoing and proposed reciprocal trade actions. The tool maps the potential impact of reciprocal tariffs imposed by the United States and its trading partners. Please note that the information provided is for directional guidance only for product categories that might have the most risk to cost and supply disruption based on known country of origin and trade policy inputs. Please be sure to review the disclaimer before using the tool.*

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Click here to access: [Reciprocal Tariff Impact & Risk Modeling Tool](#)

## ***Disclaimer:***

This resource is intended solely for the internal use of Premier employees and GPO members.

This information must not be shared with Premier suppliers or any external parties. By accessing this resource, you acknowledge that the information contained herein is confidential and proprietary to Premier and the listed suppliers. Unauthorized disclosure of this information is strictly prohibited.

The manufacturing location data displayed in this dashboard is based on information voluntarily submitted by suppliers at the time of contract execution. This information may not be current, and some suppliers may be excluded if they did not provide location data. Manufacturing site details are not routinely updated during the contract term and may change without notice.

**For the most accurate and up-to-date information, users should contact suppliers directly.**

Premier is not liable for any errors, omissions, or inaccuracies in the information provided, or for any actions taken in reliance thereon. Users assume all risks associated with the use of this document and are encouraged to verify information directly with suppliers.

All official trade and tariff policy information should be sourced directly from authoritative government agencies, including but not limited to:

- *The Office of the United States Trade Representative (USTR)*
- *The U.S. Department of Commerce*
- *U.S. Customs and Border Protection (CBP)*
- *Official White House communications, executive orders, and related policy publications*

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*This dashboard is for informational purposes only and should not solely be relied upon as a definitive pricing forecast.*

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## Definitions & Methodology:

**Manufacturing Location Combination:** This represents all supplier-disclosed manufacturing locations associated with each contract. Please note, this data is provided at the contract level, not the SKU level.

**Blended Tariff Percent:** This is the average tariff rate, calculated by summing the reciprocal tariff percentages for all known manufacturing countries and dividing evenly by the number of countries.

**Example Scenario:** Germany (10%) + China (145%) + United States (0%)

$$10\% + 145\% + 0\% / 3 \text{ Countries} = \mathbf{52\% \text{ Blended Tariff Rate}}$$

For Mexico and Canada, the tariff rate **is set to 0%** and operating under the assumption that products from those countries are eligible under USMCA. Note that there are potentially products or subcomponents that are imported and are not USMCA-eligible, and therefore subject to a 25% tariff rate.

The tool does **not** include other variable tariffs such as tariffs on non-USMCA goods, Section 301 (multiple) tariffs, Section 232 (aluminum / steel) tariffs, de-minimis tariffs, WTO Most Favored Nation (MFN) tariffs, IEEPA Venezuela tariffs, Anti-Dumping (AD) countervailing duties (CVD), or other duties that may be introduced or change in scope.

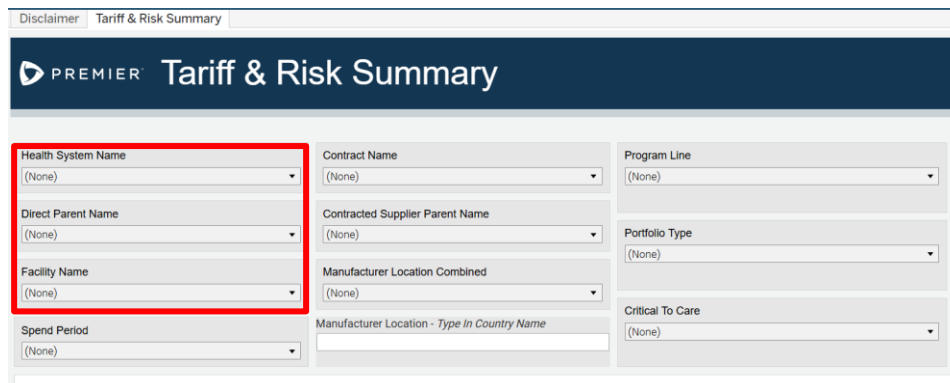
**Premier Spend:** Manufacturer reported spend from February 2024 – January 2025 for each contract, segmented by health system.

**Blended Tariff Amount:** The estimated increase in spend per contract, reflecting the impact of the applied blended reciprocal tariff rate.

**Premier Spend with Blended Tariff Amount:** The estimated new total Premier spend per contract reflecting the impact of the applied blended reciprocal tariff rate.

## Instructions For Use:

1. **Select Health System:**
  - Begin by selecting a **health system** from the dropdown menu.
2. **Filter Options:**
  - Segment further by selecting **direct parent name** and **facility name**.



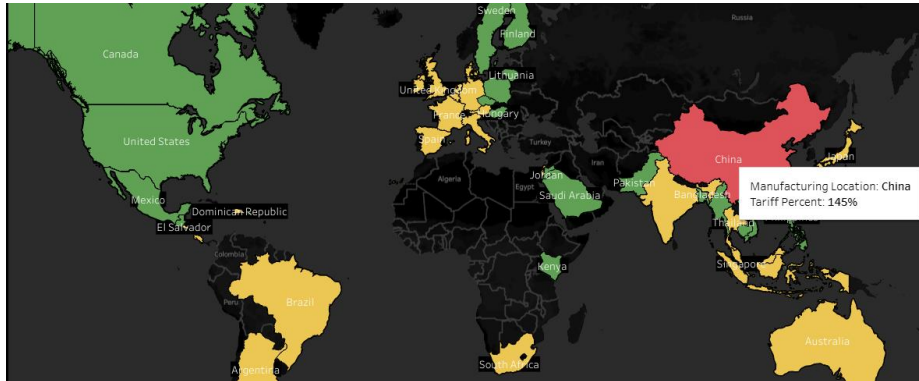
Disclaimer | Tariff & Risk Summary

**PREMIER Tariff & Risk Summary**

Health System Name (None)	Contract Name (None)	Program Line (None)
Direct Parent Name (None)	Contracted Supplier Parent Name (None)	Portfolio Type (None)
Facility Name (None)	Manufacturer Location Combined (None)	Critical To Care (None)
Spend Period (None)	Manufacturer Location - Type In Country Name	

### 3. Interactive Map:

- Use the interactive map to see tariff percentages by country. Hover over each country to view tariff details.



### 4. Data Table:

- The data table shows contract number, contract name, category name, supplier top parent, effective and expiration dates, program line, price protections, aggregated manufacturing location combination, blended tariff percent, Premier spend and new spend with blended tariff amount.

*In this screenshot, actual contract data was removed due to confidentiality.*

Tariff by Contract Number										Percent Tariff Applied	
											100%
Contract Number	Contract Name	Contracted Supplier Parent Name	Effective Date	Expiration Date	Program Line	Price Protection	Manufacturer Location Combined	Blended Tariff Percent	Premier Spend	Blended Tariff Amount	Premier Spend With Blended Tariff Applied
PP-NS-											
PP-NS-								55%	\$833,744	\$458,559	\$1,292,303
PP-NS-								73%	\$249,279	\$181,974	\$431,253
PP-FA-								73%	\$127,381	\$92,988	\$220,370
PP-FA-								41%	\$94,942	\$38,926	\$133,868

### 5. Tariff Application Field:

- This field is discretionary and allows the user to model various cost pass-through scenarios. By entering a percentage, the user can toggle the percentage of cost that they are assuming a supplier might pass through to the customer. The default is set to 100% but can be adjusted as needed to model different impact scenarios. Enter the percentage in the form of a decimal, e.g., “.5” for 50%, or “.75” for 75%

Tariff by Contract Number										Percent Tariff Applied	
											50%
Contract Number	Contract Name	Contracted Supplier Parent Name	Effective Date	Expiration Date	Program Line	Price Protection	Manufacturer Location Combined	Blended Tariff Percent	Premier Spend	Blended Tariff Amount	Premier Spend With Blended Tariff Applied
PP-NS-									\$1,105,892	\$431,298	\$1,537,189
PP-NS-								55%	\$833,744	\$229,280	\$1,063,024
PP-NS-								73%	\$144,601	\$104,836	\$249,437
PP-NS-								73%	\$249,279	\$90,987	\$340,266
PP-FA-								73%	\$339,951	\$52,692	\$392,643
PP-NS-								73%	\$127,381	\$46,494	\$173,876
PP-FA-								41%	\$65,871	\$24,043	\$89,914
PP-FA-								41%	\$94,942	\$19,463	\$114,405

## 6. How to Download Data:

- To download the data for further analysis in Excel, click the **Download** button in the top-right corner, select **Crosstab**, select “Tariff by Contract Number”, and choose the **CSV** format.

The screenshot shows the Premier Tariff & Risk Summary dashboard. At the top right, a 'Download' button is highlighted with a red box. A dropdown menu is open, showing options: Image, Data, Crosstab (highlighted with a red box), PDF, and PowerPoint. Below the dashboard, a 'Download Crosstab' dialog box is displayed. It contains a section 'Select a sheet from this dashboard' with two options: 'Tariff by Contract Number' (selected with a checkmark and highlighted with a red box) and 'World Map'. Below this is a 'Select Format' section with two radio buttons: 'Excel' and 'CSV' (selected and highlighted with a red box). At the bottom right of the dialog is a blue 'Download' button, also highlighted with a red box.

These instructions aim to help users understand and effectively utilize the tool to analyze tariff impacts for their health system.

Tool Link: [Reciprocal Tariff Impact & Risk Modeling Tool](#)

### Questions?

For questions related to provisioning of the tool and health systems spend visibility, please contact the Premier Solution Center at [solutioncenter@premierinc.com](mailto:solutioncenter@premierinc.com).